Strategic Insights into the Future of Energy

Global Outlook Norway August 14, 2017

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A New Energy Paradigm

2000 – 2010	2010-Present
Insatiable Chinese energy demand growth	Slowing and changing Chinese demand growth
OECD driven energy economy	Non-OECD driven energy economy
Scarcity and security mindset	Abundance across all energy sources
Bigger is better – predominance of scale	Distributed resources – agility is key
Climate change 1.0 – Top Down	Climate change 2.0 – Bottom Up

Global Realignment – Above and Below the Surface



Still strongest but no longer superpower



Resurgent global antagonist – strength in opposition



Slowing rise into co-equal global power and rival



Declined global power status



Region in chaos; host of proxy wars

How to build coalitions?

How to right the ship?

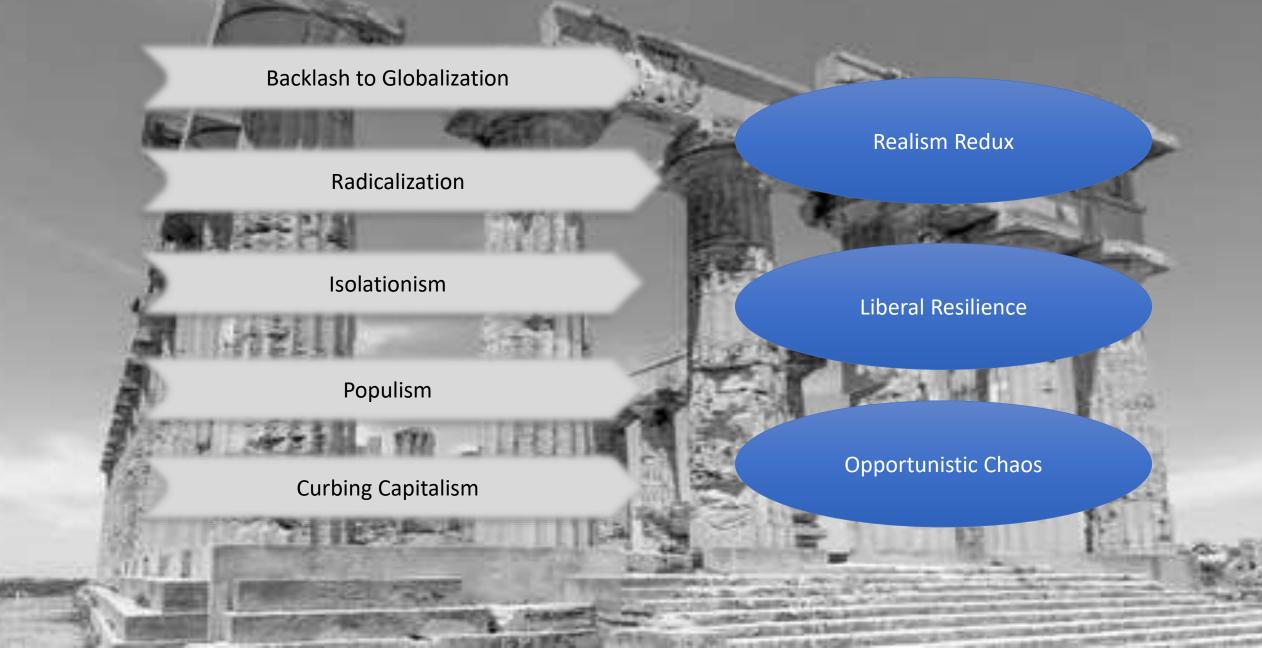
How to engage without conflict?

How to build norms?

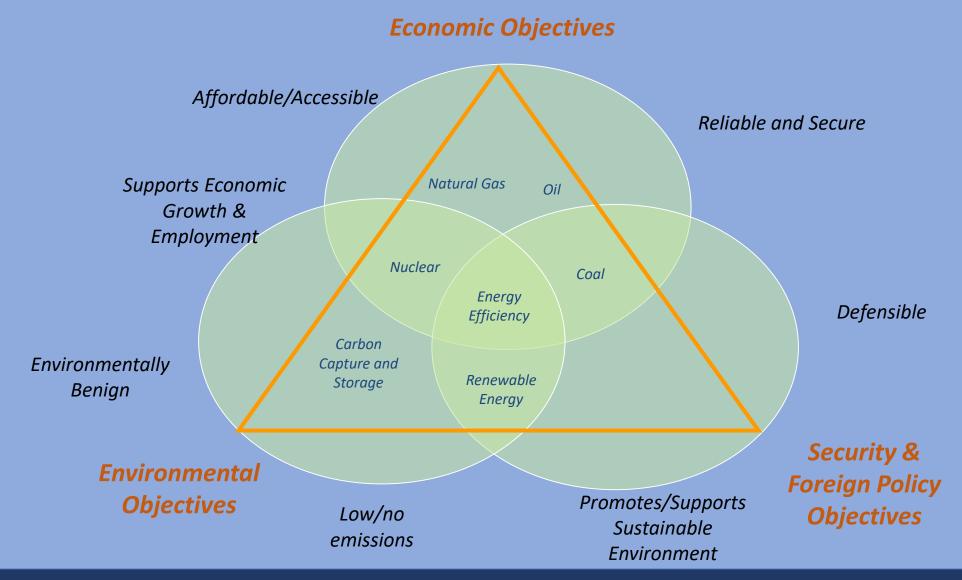
New source of order?

"The Great Global Awakening"

The Great Global Awakening Challenges the Legitimacy of All Nation States and the Future World Order



ENERGY POLICY MODEL



Thank You Sarah O. Ladislaw

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Three Key Trends



Oil Market Dynamics

Lower for longer prices? At what cost?



Natural Gas Evolution

Positioning for a competitive future



Climate Change
The challenge and the opportunity

