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- 1. Siva Real Estate
- Projects and properties –Snapshots



Industrial Development and Sivas Tools

START-UP PHASE	EARLY GROWTH	EXPANSION PHASE	MATURE PHASE
	************	Industrial Real Estate	RESULTS
	Industrial Innovation Cen	ters	
Ownershi	o and Industry programs		BREAK EVEN
Norwegian Catapult	•••••••		
/	Industrial Clus		
Private and Seed Capital, Subsidies	Venture Capital	Expansion Capital, Bank Loans	Bank Loans, Stock Listing, Private Equity
R&D/Prototype/Marked testing	Small Scale	Large Scale	Multi Locations/Sale





Siva manages, operates and develops a real estate portfolio of approx. 5 bn NOK

The portfolio, consisting of more than **100 properties** with a combined area of more than **510.000 m**², is well spread across the country in various industries and businesses.



Siva, purpose & strategy



- Siva's purpose, goal and strategy
- Risk
- Portfolio
- Triggering / legitimizing
- Exit-strategy
- Partnership/private capital
- Sivas tools/other governmental instruments







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Effects on Society



- Value creation
- Synergies
- Political direction
- Sustainability
- Employment



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The project



- Initiators
- Product/service (level of innovation)
- Market/competition
- Location
- Network and connections
- Economy
- Progress
- Technicality of the building



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Project and properties Snapshots



One of the World's most Energy-efficient and environmentally friendly Ferrosilicon plants



Annual sales of 1 billion NOK

AlgOpti – project between University of Tromsø and Finnfjord to grow alge feeding of the produced CO₂ becoming fish feed







Norway in total:

- > 38 business gardens
- > 33 incubators
- 5 catapult centers
- 72 innovation companies
- > 102 Properties
- > 510 000 square meters
- > 617 tenants

North:

- 9 business gardens
- 7 incubators
- > 14 innovation companies
- > 14 properties

West and Central:

- 17 business gardens
- > 12 incubators
- > 3 catapult centers
- 33 innovation companies
- > 59 properties

South and East:

- 12 business gardens
- ► 14 incubators
- 2 catapult centers
- > 25 innovation companies
- 27 properties



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