

Megatrender og Norge



Silvija Seres
Grimstad
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Teknolog:

MSc Informatikk @ UiO
Dr Mattematikk @ Oxford
AltaVista @ Silicon Valley
Programmering @ NCC
Leder @ FAST and Microsoft



Internasjonal:

Forsker @ Kina
Professor @ Saudi Arabia
MBA @ INSEAD
Oppvekst @ Jugoslavia
Investor @ Scandinavia

Samfunnsengasjert:

President @ Polyteknisk Forening
Medlem @ Teknologirådet
Mentor @ Alarga, Seema
Styremedlem @ NFR, Simula, Sintef
Elev @ Sjefskurset FHS



ASCHEHOUG

syncron

data:respons
EMBEDDED SOLUTIONS



os!o
Oslo Business Region



NORSK TIPPING

ENORO

AcadeMedia

NºA

ELECTRONIC CHART CENTRE

Dagbladet

All kreativitet er kombinatorisk!

Changing world and Norway

#4



OECD: Norway 20th most competitive economy in the world

Unemployment rate: 3,6%
Female employment rate 73.8

Proven history of sustainable usage of natural resources: fish, timber, energy, oil and gas.

#1: EIU Democracy Index

Rank	Overall score	Category scores					IV Political culture	V Civil liberties
		I Electoral process and pluralism	II Functioning of government	III Political participation	IV Political culture	V Civil liberties		
Full democracies								
Norway	1	9.80	10.00	9.64	10.00	9.38	10.00	
Iceland	2	9.65	10.00	9.64	8.89	10.00	9.71	
Denmark	3	9.52	10.00	9.64	8.89	9.38	9.71	
Sweden	4	9.50	9.58	9.64	8.89	9.38	10.00	



HDI rank	Human Development Index (HDI) Value	Inequality-adjusted HDI		Gender Inequality Index Rank
		Value	Rank	
VERY HIGH HUMAN DEVELOPMENT				
1 Norway	0.943	0.890	1	0.075 6
2 Australia	0.929	0.856	2	0.136 18
3 Netherlands	0.910	0.846	4	0.092 2
4 United States	0.910	0.771	23	0.299 47
5 New Zealand	0.908	-	-	0.195 32
6 Canada	0.908	0.829	12	0.140 20
7 Ireland	0.908	0.843	6	0.203 33
8 Liechtenstein	0.905	-	-	-
9 Germany	0.905	0.842	7	0.085 7
10 Sweden	0.904	0.851	3	0.049 1

#1: UN Human Development Index

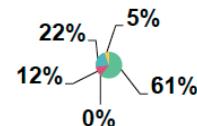
- Transparency and trust

Mary Meeker, internet 20 years

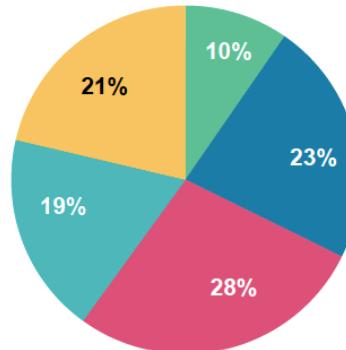
#5

Internet Users – 1995 → 2014...
<1% to 39% Population Penetration Globally

1995
35MM+ Internet Users
0.6% Population Penetration



2014
2.8B Internet Users
39% Population Penetration



■ USA ■ China ■ Asia (ex. China) ■ Europe ■ Rest of World

@KPCB

Source: Euromonitor, ITU, US Census.

INTERNET TRENDS 2015 –
CODE CONFERENCE

Mary Meeker
May 27, 2015

kpcb.com/InternetTrends

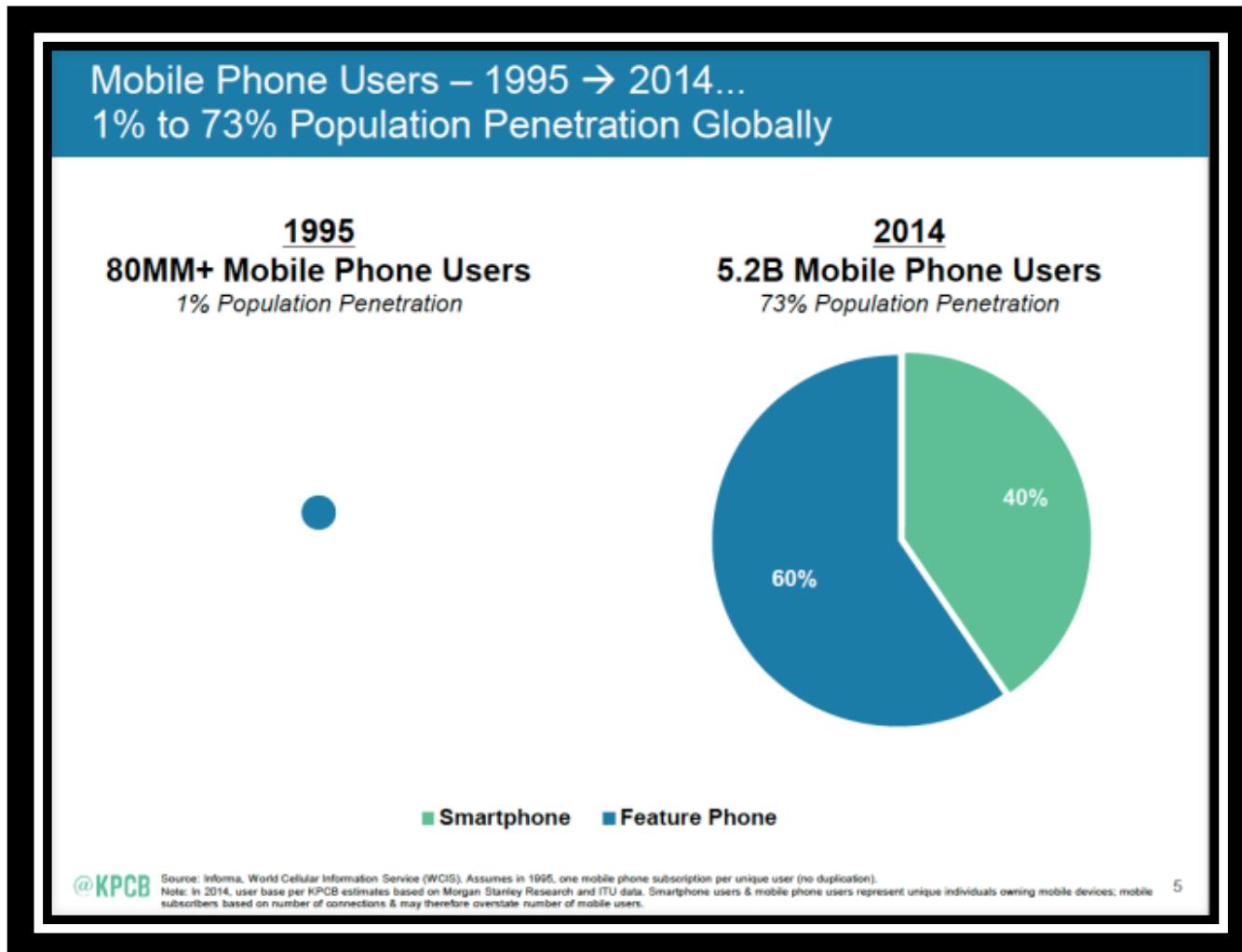
KPCB KLEINER
PINKERTON
GARFIELD
BYERS

4

2.8 billion users as of 2014,
up from 35 million in 1995

Mary Meeker, mobile 20 years

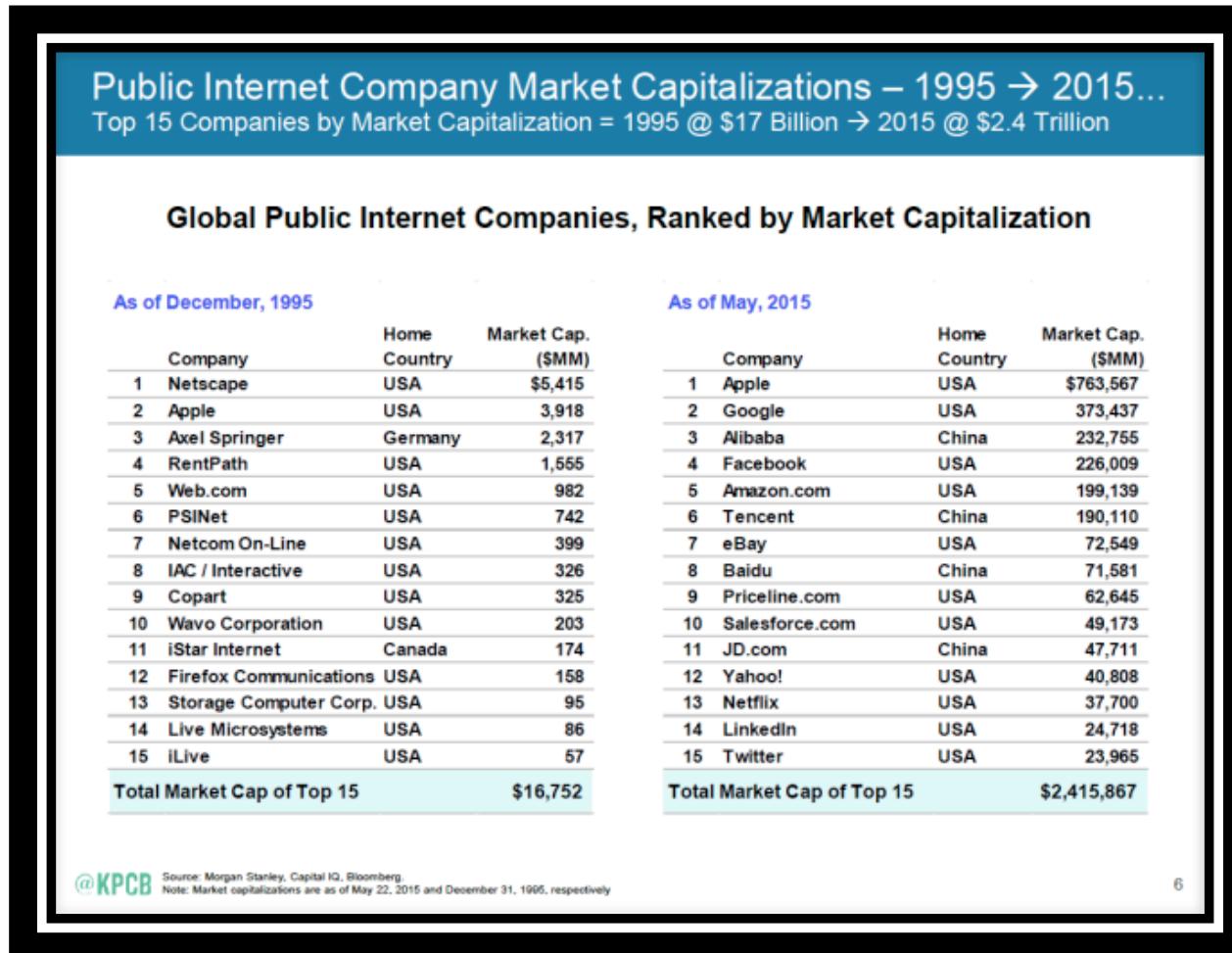
#6



There are 5.2 billion mobile phone users,
up from 80 million in 1995.

Mary Meeker, market capitalization

#7

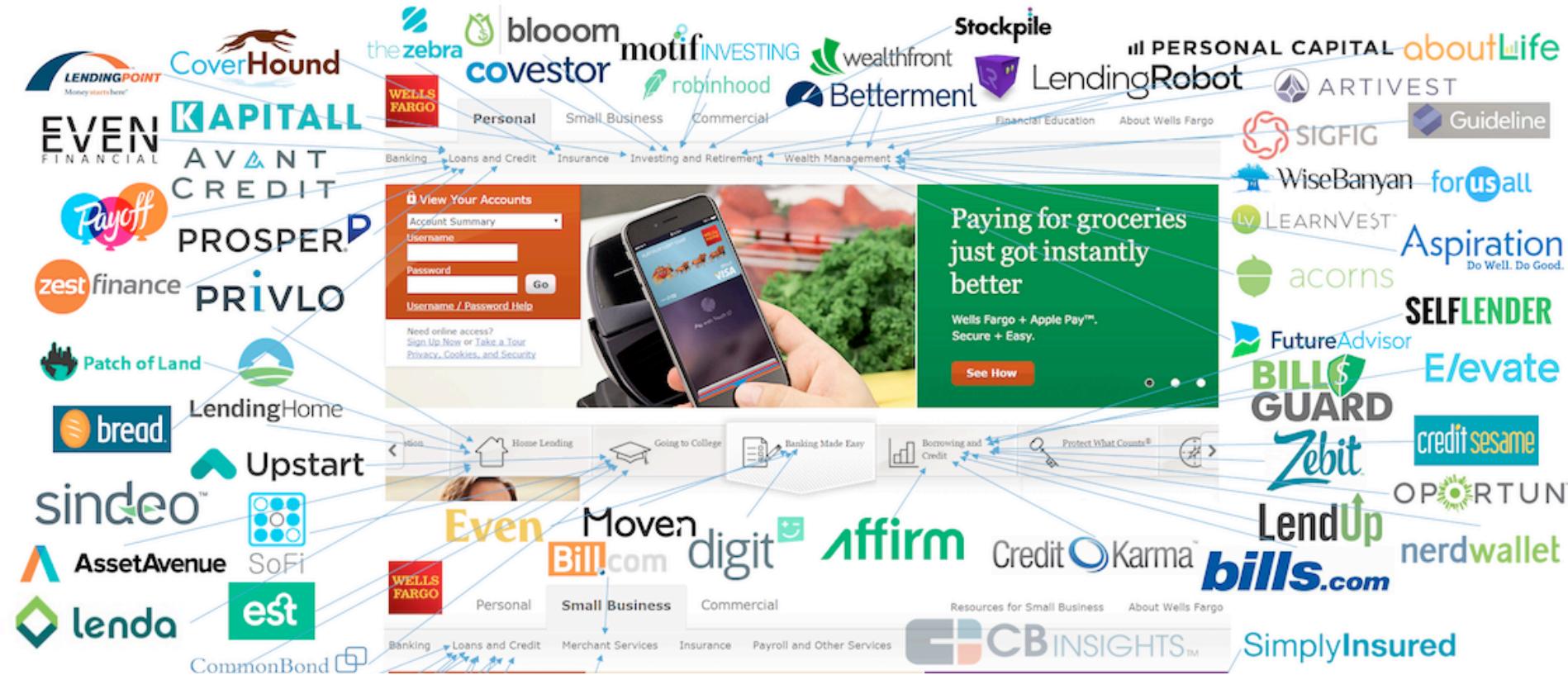


Top 15 Internet companies a combined \$2.42 trillion, up from \$16.8 billion in 1995

The great unbundling

#8

Unbundling of a Bank



Konkurranse eller death by a thousand cuts?

#1: Everything is personal

#2: Non-stop, Always On

#3: Love those SMEs

#4: Talking Transactions

#5: Distributed Payments

#6: Intermediate Everything

#7: The Banking of Things (BoT)

#8: Robot force

#9: Social Value Chain

#10 Data Monetization



Navigating the next industrial revolution

Revolution	Year	Information
	1 1784	Steam, water, mechanical production equipment
	2 1870	Division of labour, electricity, mass production
	3 1969	Electronics, IT, automated production
	4 ?	Cyber-physical systems

Denne gangen er det annerledes:
eksponentiell, bredere, dypere.

Den perfekte stormen

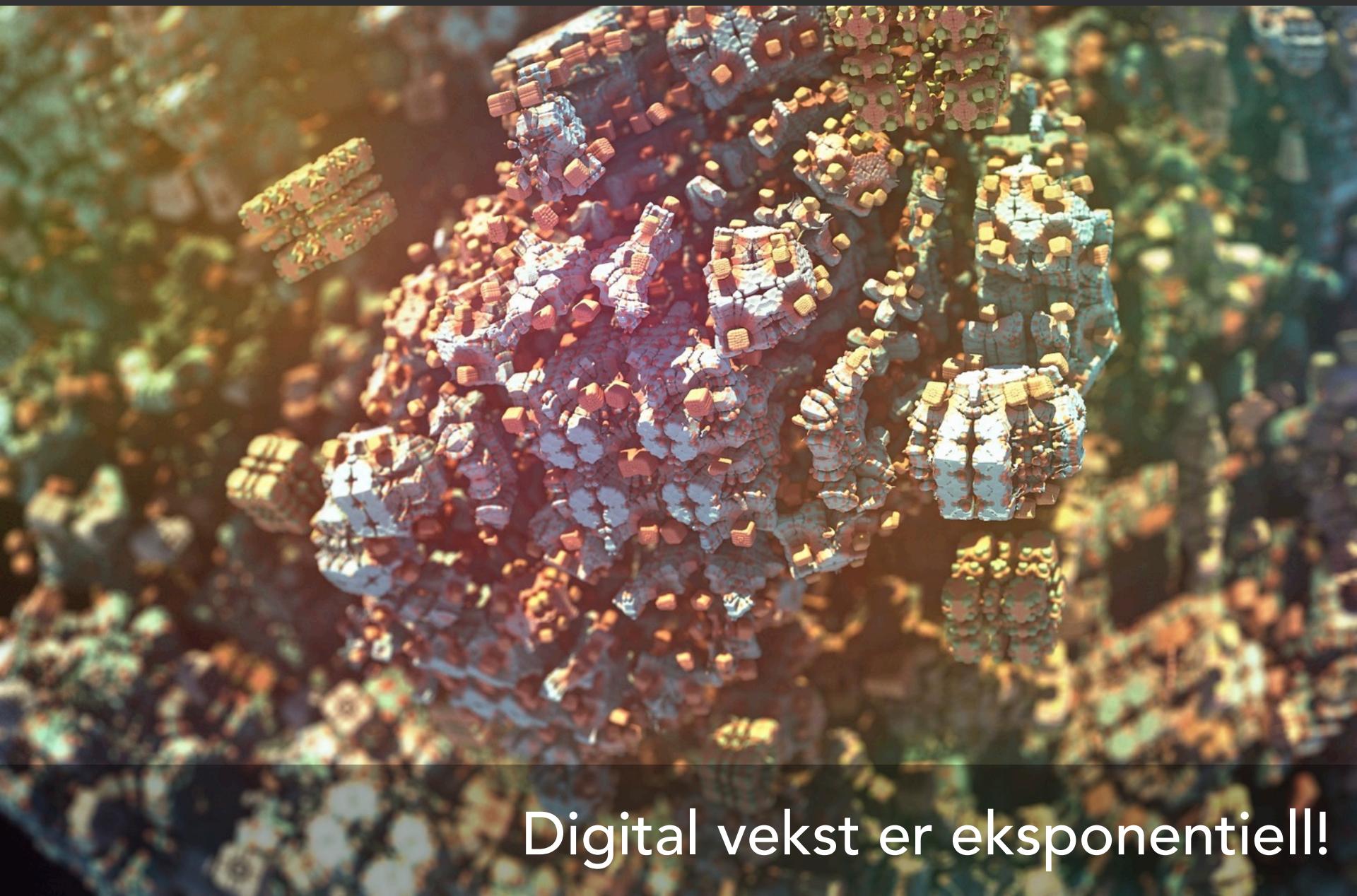
#11



Alle industrier og alle verdikjeder
i alle land endres grunnleggende.

Digitalisering

#12



Digital vekst er eksponentiell!



Skyen, big data, analytics of everything.

Halvgammelt nytt

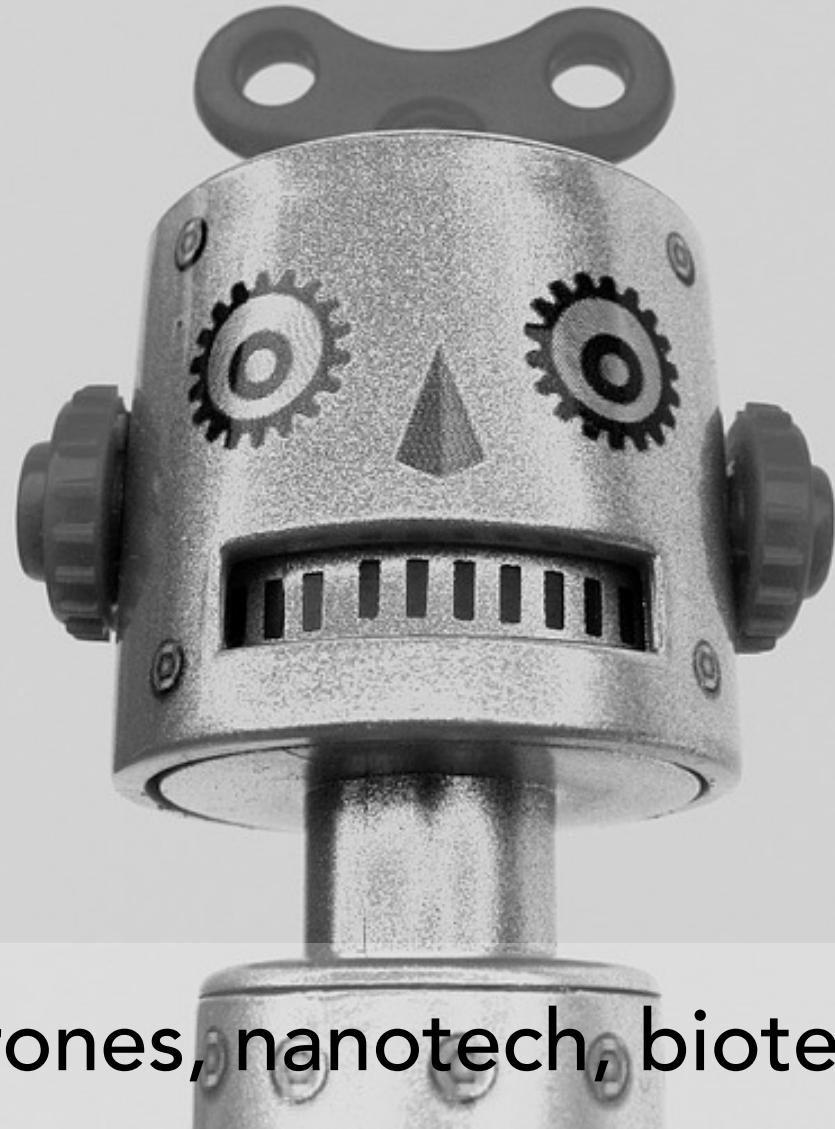
#14



Sharing economy, crowdfunding, crowdsourcing.

Nytt nytt

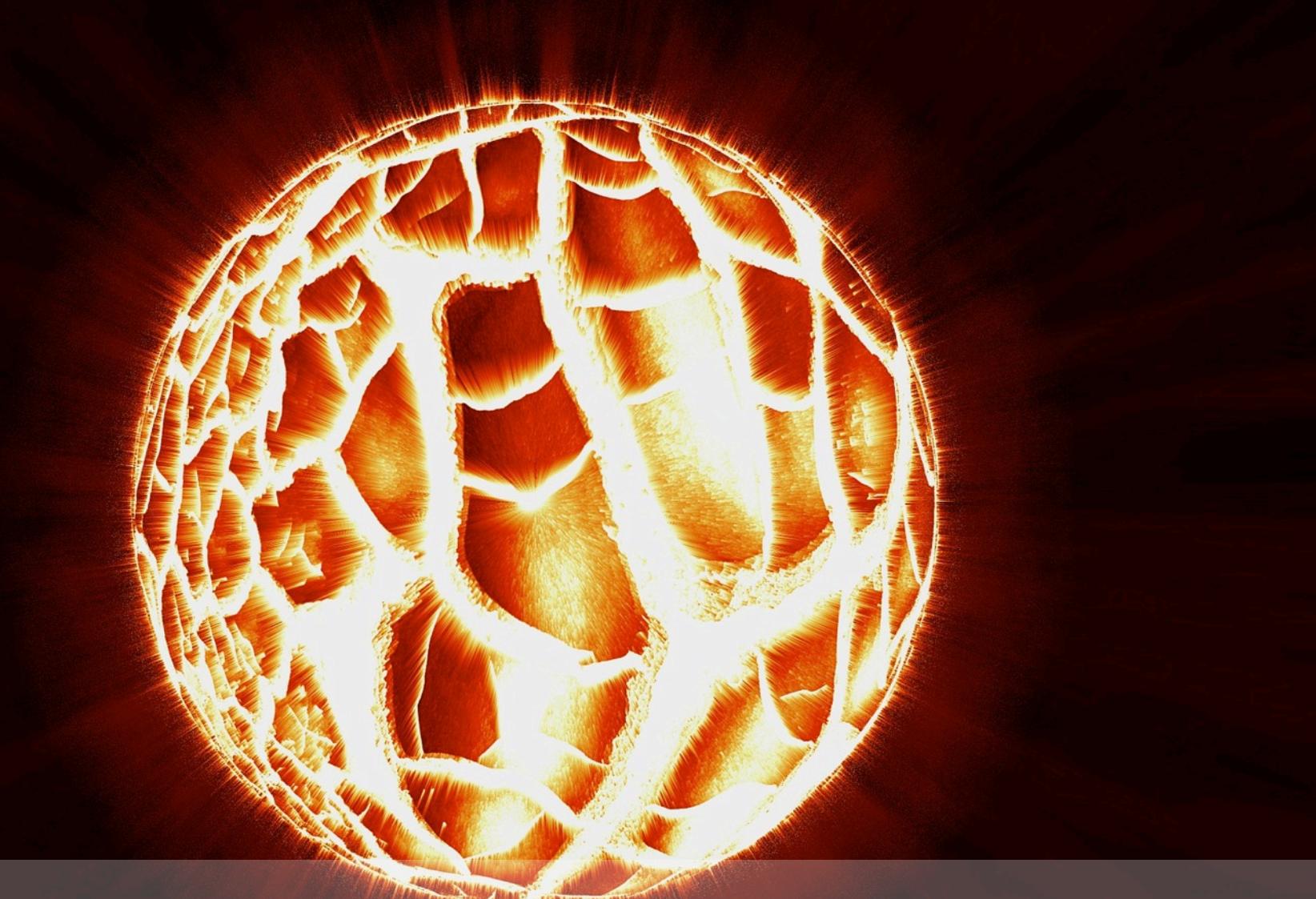
#15



Robots, AI, VR, 3D, drones, nanotech, biotech.



Slutt å dilte etter Silicon Valley.



Polarisering, algoritmisering, globalisering



Innovasjon er uforutsigbar!



Kompleksitet eller innovasjon?



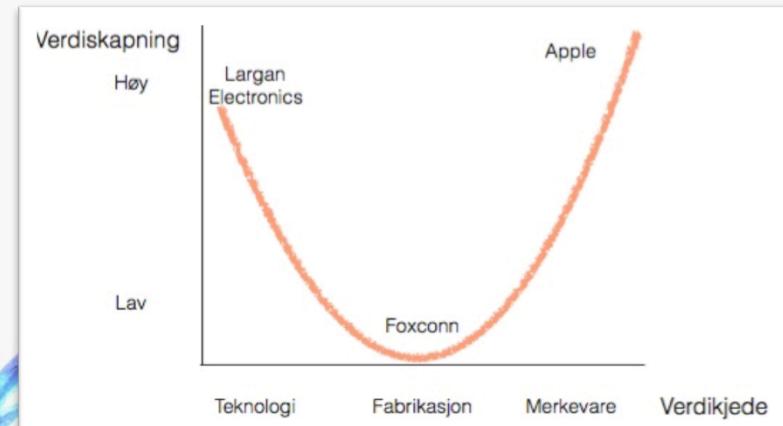
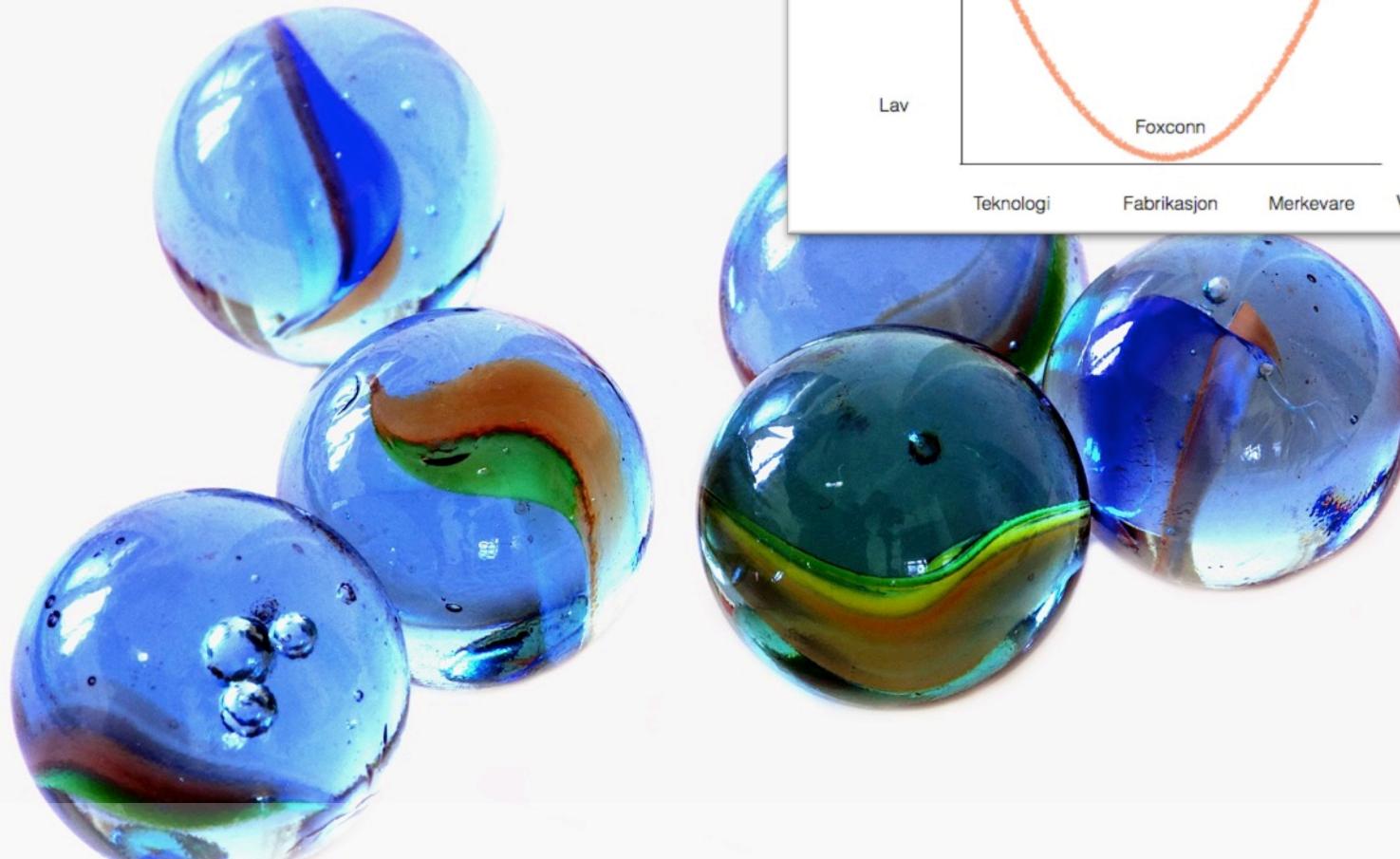
Tektoniske møter!



Husk både den første og andre deriverte.

Verdiene omfordedes

#22



Produksjon, skalering, kundekontakt



Passiv eller aktiv deltagelse?

Nye organisasjoner og prosesser

#24



Lean, Devops, Design thinking

Nye kunder og forventninger

#25



Hvem styrer utviklingen?



Eksellens og kombinatorisk kreativitet



Nederst – infrastruktur; øverst – kundekontakt

Takk for oppmerksomheten

#28



Spørsmål?

silvija.seres@technorocks.com

@silvijaseres

Act quickly

Build new businesses

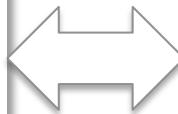
Think like an attacker

Focus on the customer

Innovate

Experiment

Hire new talent



Speed vs direction?

Or fix core business?

Defensive attacker?

Faster horses?

Conservative innovators?

Scale?

Too much old talent?

Bør tenke annerledes.

Act quickly

Build new businesses

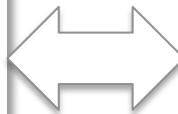
Think like an attacker

Focus on the customer

Innovate

Experiment

Hire new talent



Own ideas!

Transform core!

Winning incumbent!

Focus on agility!

Copy with pride!

Invest at scale!

Build new skills!

- | | | |
|---------------|--|-----------|
| Customers |  | Engage |
| Data |  | Mine |
| Balance sheet |  | Reshape |
| Cash flow |  | Invest |
| Brand |  | Digitise |
| Talent |  | Repurpose |

Og se til andre bransjer.